# Mergers and acquisitions

7.2 Vocabulary

**Business performance** 

#### Discussion

1 Match these newspaper headlines with the extracts they belong to. Decide why the headlines are good or bad news.

- Titanic Enterprises go under
- 2 Air New Zealand in the black
- **OLDIES RECORDS COVER COSTS**
- 4 HONECKER LTD. GO TO THE WALL
- BRIZAL COFFEE BREAK EVEN
- Marks & Engsel go bankrupt
- LIVERPOOL F.C. IN THE RED
- Predictor Inc. make a profit

- After a series of expensive transfer deals the club has failed to meet financial goals.
- The cooperative has run out of capital and had to close all its branches.
- The music firm was a hit with investors as record revenues matched expenses.
  - S American shareholders had grounds for optimism as news filtered through of a probable return to profitability.
- Catastrophic results in E Europe led to the company's collapse on the Berlin stock exchange.
- The futurology specialists will report a miraculous return on investment at tomorrow's AGM.
  - Profitability soared as sales of flights to rugby internationals took off.
  - As the company's stock sank to rock-bottom, chairman Leonard Caprio described it as 'only the tip of the iceberg'.

### Giving financial information

Mark sentences 1–8 and a)–h) from a financial report  $\nearrow$ ,  $\searrow$ , or  $\Rightarrow$  to show whether the words in **bold** indicate an increase, a decrease, or stability. Which two phrases mean something else?

- 1 Last year our billings rose by 45%. ↗
- 2 Variable costs are falling.
- 3 The book value of our assets has jumped.
- 4 We expect fixed costs to stabilize.
- 5 In 2001 our stock slid to a record low.
- 6 Production costs fluctuate over the year.
- 7 Liquidity will dip if payments are late.
- 8 Liabilities **reach a high** when business is slow in August.
- a) Our overheads should level off.
- b) Our shares slumped during the crash.
- c) Our turnover almost doubled.
- d) Cost of sales varies from month to month.
- e) Our debt peaks at the end of summer.
- f) The value of our buildings and equipment has climbed.
- g) Our operating costs are dropping.
- h) Cash flow will deteriorate if we allow customers more credit.

Now match sentences 1–8 to those with similar meanings a)–h).

Choose the correct label a) or b) for each graph.



## research

Search for the keywords bulls bears to find out about two types of stock market investors. What other 'animals' can you find on the stock markets?

- 4 Match the causes and effects in each set of four below.
- 1 There was a considerable improvement in the company's image
- We plan to acquire new technology;
- 3 As a result of its strategic alliances,
- 4 A wave of corporate raids resulted in
- 5 After the merger, our profitability will improve significantly
- 6 Due to lower labour costs,
- 7 They saw a slight increase in sales
- 8 Share prices often go up sharply

- a) as a result, debt will grow slightly.
- b) the company enjoyed moderate growth.
- c) a sudden surge in redundancies.
- d) thanks to a joint venture with a prestigious American corporation.
- e) profits will shoot up dramatically.
- f) as a consequence of their diversification into new markets.
- g) because of rumours of hostile takeovers.
- h) as a result of economies of scale.
- The phrases in **bold** in 4 describe different degrees of change. Put them in order from smallest (-) to largest (+).

Verb + adverb		+
Adjective + noun	•	+

6 Complete the sentences below using phrases in the box. Sometimes there is more than one possible answer.

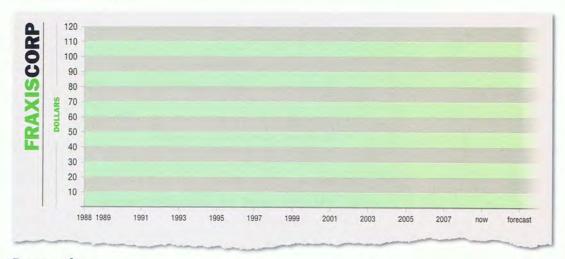
as a result as a result of resulted in thanks to due to as a consequence as a consequence of because of

- 1 The FTSE 100 fell again \_\_\_\_\_ increasing economic uncertainty.
- 2 Rumours of a merger \_\_\_\_\_ Tenzin Pharma gaining 6%.
- 3 Nidden PLC has successfully resisted a raid; \_\_\_\_\_ its price has levelled off.
- 4 Henry Halen climbed quickly \_\_\_\_\_ excellent third quarter results.
- 5 Profit warnings from several computer companies \_\_\_\_\_ significant drops in price.
- 6 JTL Holdings' Brazilian subsidiary went bankrupt. \_\_\_\_\_ its stock fell to £22.

Which five phrases explain causes? Which three introduce effects?

### Listening for detail

3:02 Listen to a radio stock market report and complete the graph of Fraxis Corp's share-price history.



### Presenting

8 With a partner, practise describing the information in a graph.

Student A: turn to page 112. Student B: turn to page 116.